





## Use the red key.®

Our new tagline, developed in 2016, leverages our iconic red key logo in creative ways to forge a brand identity that is engaging, bold, and distinctive.

The red key embodies our unique, relationship-based approach to fair and responsible banking and also symbolizes our collective commitment to KeyBank's purpose: to help our clients and our communities thrive.



## KeyCorp 2016 GRI Index

This Content Index is a complement to KeyCorp's 2016 Corporate Responsibility (CR) Report and allows you to explore Key's CR approach and performance in greater depth. The listed topics follow the Global Reporting Initiative (GRI)'s suggested framework. The GRI framework allows us to share our results in a manner comparable with our peers and industry benchmarks, and organize our corporate responsibility efforts in a manner that accelerates our progress. We report on topics that are meaningful to our business and our stakeholders. In addition to directing you to specific pages within our report, the Index references publicly disclosed documents, which offer a more comprehensive view of our company. We thank you for your interest in Key's responsible approach to banking, citizenship, and operations.

View this and previous KeyCorp Corporate Responsibility Reports at key.com/crreport.

Feedback: KeyCorp's 2016 CR Report provides transparency and clarity to you and other important partners. Feedback and questions about our corporate responsibility efforts and this report are welcomed and can be addressed to **Andrew Watterson**, **KeyCorp's Head of Sustainability**:

andrew\_watterson@keybank.com or 216-689-5418.



GRI G4 Disclosure	Description	Reference/Response
G4-1	Statement from the most senior decision-maker of the organization	Page 4 of 2016 CR Report
G4-2	Description of key impacts, risks, and opportunities	Pages 18-27 in 2016 10-K  In 2014 and 2015, a comprehensive "Impacts and Opportunities Assessment" was conducted, which engaged stakeholders to identify and prioritize Environmental, Social, and Governance (ESG) topics, Key identified 10 ESG topics significant to managing the bank's CR performance. Of the 10 significant topics, four were identified as "License to Operate," which included topics that are business necessities requiring the bank to successfully manage in order to retain the right to conduct business, and six were identified as "Differentiators," which included topics that help Key set itself apart from peers.  In addition, Key focused attention on four of the differentiator topics that it believes can significantly affect near-term progress to accelerate corporate responsibility at Key:  Diversity & Inclusion  Economic Inclusion & Community Vitality  Green Banking  Thriving Employees  Key remains focused on managing all 10 significant topics, and is well-positioned to excel and make meaningful progress on them.
G4-3	Name of the organization	KeyCorp
G4-4	Primary brands, products, and services	Page 4-5 of 2016 CR Report www.key.com
G4-5	Location of the organization's headquarters	Cleveland, OH
G4-6	Number of countries where the organization operates, and names of countries where either the organization has significant operations or that are specifically relevant to the sustainability topics covered in the report	All major operations are located within the United States of America



GRI G4 Disclosure	Description	Reference/Response			
G4-7	Nature of ownership and legal form	KeyCorp was organized in 1958 It is a publicly traded company,			
G4-8	Markets served (including geographic breakdown, sectors served, and types of customers and beneficiaries)	Pages 5-7 of 2016 CR Report			
G4-9	Scale of the organization	Pages 5-7 of 2016 CR Report			
	<ul> <li>Total number of employees by employment contract and gender</li> <li>Total number of permanent employees by employment type and gender</li> </ul>	Employee diversity by category			
		Employee Category	Percent Female	Percent Minority	Percent Diverse
		KeyCorp Board of Directors	29%	12%	41%
		Executive Leadership Team	38%	8%	46%
		Management / Professional <sup>1</sup>	37%	10%	43%
		KeyCorp Workforce	61%	19%	67%
G4-10		Employee demographics segmen	nted by age		
		Employee Category	Ages 34 and under	Ages 35 - 54	Ages 55 - older
		KeyCorp Board of Directors <sup>1</sup>	0%	12%	88%
		Executive Leadership Team	0%	46%	54%
		Management / Professional <sup>2</sup>	11%	64%	25%
		KeyCorp Workforce	33%	47%	20%
		<sup>1</sup> Included in 2016 proxy <sup>2</sup> This employee population is inclusive of n	nid-level managers/professiona	ls and above	
		Page 7 of 2016 CR Report			

KeyCorp 2016 Corporate Responsibility Report

Go to next page



GRI G4 Disclosure	Description	Reference/Response
G4-11	Percentage of total employees covered by collective bargaining agreements	0%. Key does not have collective bargaining agreements.
G4-12	Description of the organization's supply chain	Our supply chain reflects the primary needs of our business in the financial services industry. Our primary suppliers provide technology solutions (hardware and software), payment processing, financial information services, consulting services, and infrastructure support services for our branches. Given our business footprint described on pages 5-7 of our 2016 CR Report, our suppliers are highly concentrated in the United States. For information regarding our supplier diversity initiatives, please see page 26 of our 2016 CR Report and <a href="https://www.key.com/about/supplier-information/key-supplier-diversity.jsp">www.key.com/about/supplier-information/key-supplier-diversity.jsp</a> .
G4-13	Any significant changes during the reporting period regarding the organization's size, structure, ownership, or its supply chain	In 2016, KeyBank successfully completed its acquisition of First Niagara, adding 304 branches, which increased our market share in New York and expanded our footprint to three additional states. See page 6 of the 2016 CR Report.
G4-14	Whether and how the precautionary approach or principle is addressed by the organization	Key does not address the precautionary principle.
G4-15	Externally developed economic, environmental and social charters, principles, or other initiatives to which the organization subscribes or which it endorses	Key does not currently endorse nor subscribe to any charters or principles.
G4-16	Memberships of associations (such as industry associations) and national or international advocacy organizations	Key is active in chambers of commerce across our operating footprint, including the Greater Cleveland Partnership in our headquarters location of Cleveland, OH. We also view our participation in the following organizations as strategic to advancing our corporate responsibility efforts: Financial Services Roundtable, Boston Center of Corporate Citizenship, CDP, Diversitylnc.
G4-17	<ul> <li>All entities included in the organization's consolidated financial statements or equivalent documents</li> <li>Whether any entity included in the organization's consolidated financial statements or equivalent documents is not covered by the report</li> </ul>	Pages 4-5 of 2016 10-K Pages 5-7 of 2016 CR Report

5

Go to CR Report



GRI G4 Disclosure	Description	Reference/Response
G4-18	The process for defining the report content and the Aspect Boundaries     How the organization has implemented the Reporting Principles for Defining Report Content	Page 8 of 2016 CR Report  In 2015, Key completed our Impacts and Opportunities Assessment to identify and prioritize our most significant corporate responsibility topics. We began the assessment by completing extensive research and benchmarking to identify potential significant topics within the wider sustainability context of our industry. Additionally, we created a value chain map to determine where our impacts occur and the associated Aspect Boundaries. To prioritize our impacts, we completed extensive stakeholder engagement through interviews and surveys with both internal and external stakeholders. We synthesized and analyzed our findings before finally validating the results of the assessment with our Corporate Responsibility Council and the Corporate Responsibility Group. Through these collective actions, we demonstrate that the content of our report reflects the Reporting Principles of Materiality, Stakeholder Inclusiveness, Sustainability Context, and Completeness.
G4-19	All the material Aspects identified in the process for defining report content	Pages 8, 21 of 2016 CR Report  Through a comprehensive "Impacts and Opportunities Assessment," which engaged stakeholders to identify and prioritize Environmental, Social, and Governance (ESG) topics, Key identified 10 ESG topics significant to managing the bank's CR performance. Of the 10 significant topics, four were identified as "License to Operate," which included topics that are business necessities requiring the bank to successfully manage in order to retain the right to conduct business, and six were identified as "Differentiators," which included topics that help Key set itself apart from peers.  Material topics are as follows:  Client Privacy & Data Security  Diversity & Inclusion  Economic Inclusion & Community Vitality  Environmental Footprint  Ethics, Compliance, & Risk Management  Fair & Transparent Client Experience  Green Banking  Reputation & Financial Performance  Supply Chain Practices  Thriving Employees

 KeyCorp
 2016 Corporate Responsibility Report
 Go to previous page
 Go to next page
 Go to last page visited
 Go to CR Report
 6



GRI G4 Disclosure	Description	Reference/Response
G4-20	For each material Aspect, the Aspect Boundary within the organization	Topic Client Privacy & Data Security Ves Diversity & Inclusion Feconomic Inclusion & Community Vitality Environmental Footprint Ethics, Compliance & Risk Management Fair & Transparent Client Experience Green Banking Reputation & Financial Performance Supply Chain Practices Thriving Employees  Nes  Material Inside? Yes  Yes  Yes
G4-21	For each material Aspect, the Aspect Boundary outside the organization	Topic  Client Privacy & Data Security  Diversity & Inclusion  Economic Inclusion & Community Vitality  Environmental Footprint  Ethics, Compliance & Risk Management  Fair & Transparent Client Experience  Green Banking  Reputation & Financial Performance  Supply Chain Practices  Thriving Employees  Messer  Yes  Material Inside?  Yes  Yes  Yes  Yes  Yes  No
G4-22	The effect of any restatements of information provided in previous reports and the reasons for such restatements	In 2015, we reported Scope 3 emissions as 14,483 mtCO2e.  Due to an expanded data set, the new Scope 3 emission number for 2015 is 33,822 mtCO2e.
G4-23	Significant changes from previous reporting periods in the Scope and Aspect Boundaries	None



GRI G4 Disclosure	Description	Reference/Response	Reference/Response		
G4-24	List of stakeholder groups engaged by the organization	Pages 21 - 22 of 2016 CI	Pages 21 - 22 of 2016 CR Report		
G4-25	Basis for identification and selection of stakeholder with whom to engage	Pages 21-22 of 2016 CR Report  We identify and select stakeholders essential to our business operations across the enterprise.  We engage those stakeholders who impact our business the most and upon whom we exert the most significant influence.			
G4-26	Approach to stakeholder engagement, including frequency of engagement by type and by stakeholder group, and an indication of whether any of the engagement was undertaken specifically as part of the report preparation process	We communicate with our on specific group:  • Employees:  • Shareholders:  • Clients:  • Communities:  • Regulators:  • Suppliers:  • Industry Associations:	foundation of our business, and we regularly engage with all of our stakeholders. It stakeholders through the following channels, based  Surveys, town halls, performance reviews  Quarterly earnings calls, annual shareholders' meeting, investor calls, meetings  In-person, regular calls, emails, surveys  In-person meetings, town halls, and established a National Community Advisory Council and three Local Community Advisory Councils  CRA and Compliance reviews, regular meetings  In-person meetings, procurement procedures  In-person meetings, conferences  35, 72-73 of 2017 Proxy Statement		

8

Go to CR Report



GRI G4 Disclosure	Description	Reference/Response		
	Key topics and concerns that have been raised through stakeholder engagements, and how the organization has responded to those key topics and concerns, including through its reporting. Report the stakeholder groups that raised each of the key topics and concerns	Page 12, 21-22, 24-25, 27-30, 34 of the 2016 CR Report		
		• Employees:	Engagement, career opportunities, wellness, impacts of the First Niagara acquisition	
		Shareholders:	Financial performance and risk mitigation, impacts of the First Niagara acquisition	
		• Clients:	Products and services, privacy and data security, engagement in our communities, financial guidance and expertise. In 2016 we also saw interest from clients on the impacts of the First Niagara acquisition	
G4-27		Communities:	Philanthropic investments, access to products and services for underserved communities, civic engagement and community support, community leadership, Community Benefits Plan and impacts to the communities of the First Niagara acquisition	
		Regulators:	Compliance, CRA & Fair lending performance, risk mitigation, Community Benefits Plan and impacts of the First Niagara acquisition	
		Suppliers:	Partnership opportunities and relationship continuity	
		<ul> <li>Industry Associations:</li> </ul>	Community relationships and regulatory issues	
		Pages S-3, 11-12, 19-20,	32, 69 of 2016 Proxy Statement	
G4-28	Reporting period (such as fiscal or calendar year) for information provided	This report covers the cale	ndar year 2016.	
G4-29	Date of most recent previous report	Previous report covered ca	alendar year 2015.	
G4-30	Reporting cycle (such as annual, biennial)	Annual		
G4-31	Contact point for questions regarding the report or its contents	Pages 2, 42 of 2016 CR R	<u>eport</u>	
G4-32	<ul> <li>The "in accordance" option the organization has chosen</li> <li>The GRI Content Index for the chosen option</li> <li>The reference to the External Assurance Report, if the report has been externally assured</li> </ul>	Page 2 of 2016 CR Report		



GRI G4 Disclosure	Description	Reference/Response
G4-33	<ul> <li>Policy and current practice with regard to seeking external assurance for the report</li> <li>If not included in the assurance report accompanying the sustainability report, the scope and basis of any external assurance provided</li> <li>The relationship between the organization and the assurance providers</li> <li>Report whether the highest governance body or senior executives are involved in seeking assurance for the organization's sustainability report</li> </ul>	The content of this report is reviewed internally with Subject Matter Experts, Leadership including the CR Council, and our legal and compliance teams, instead of engaging an external auditor. In addition, the reporting process undergoes a internal risk review every three years.
G4-34	The governance structure of the organization, including committees of the highest governance body; committees responsible for decision-making on economic, environmental, and social impacts	Pages 14-22 of the 2017 Proxy Statement Governance section of key.com, investor relations <a href="http://investor.key.com/corporate-governance-home">http://investor.key.com/corporate-governance-home</a>
G4-35	Process for delegating authority for economic, environmental and social topics from the highest governance body to senior executives and other employees	Page 17 of 2017 Proxy Statement  The Nominating and Governance Committee of our Board of Directors oversees our Corporate Responsibility practices. Our Head of Corporate Responsibility meets with this Committee annually. Key's Corporate Responsibility Group, led by Executive Vice President Bruce Murphy, oversees Key's CR strategy and initiatives and is responsible for ensuring Key continues its longstanding responsible approach to banking, citizenship, and operations.  Our Head of Corporate Responsibility, Bruce Murphy, reports to our Head of Corporate Center, who reports to our CEO Beth Mooney. Our Head of Corporate Responsibility meets with the Nominating and Governance Committee of the Board of Directors annually.  Distinct from Key's CR Group is Key's Corporate Responsibility Council, chaired by Chris Gorman Chairman and CEO, KeyBank, NA. The Council, comprised of senior leaders across the enterprise, acts as a governing body, providing leadership and ensuring the entire bank adheres to the CR priorities as it executes corporate strategy. The Council meets on a quarterly basis and works closely with the CR Group.

Go to CR Report



GRI G4 Disclosure	Description	Reference/Response
G4-36	Whether the organization has appointed an executive-level position or positions with responsibility for economic, environmental and social topics, and whether post holders report directly to the highest governance body	Key's Corporate Responsibility Group, led by Executive Vice President Bruce Murphy, oversees Key's CR strategy and initiatives and is responsible for ensuring Key continues its longstanding responsible approach to banking, citizenship, and operations.  Our Head of Corporate Responsibility, Bruce Murphy, reports to our Head of Corporate Center, who reports to our CEO Beth Mooney. Our Head of Corporate Responsibility meets with the Nominating and Governance Committee of the Board of Directors annually.  Distinct from Key's CR Group is Key's Corporate Responsibility Council, chaired by Chris Gorman, Chairman and CEO, KeyBank, NA. The Council, comprised of senior leaders across the enterprise, acts as a governing body, providing leadership and ensuring the entire bank adheres to the CR priorities as it executes corporate strategy. The Council meets on a quarterly basis and works closely with the CR Group.
G4-37	Processes for consultation between stakeholders and the highest governance body on economic, environmental and social topics; if consultation is delegated, to whom, and any feedback processes to the highest governance body	Page 22 of 2017 Proxy Statement
G4-38	Composition of the highest governance body and its committees	Pages 14-22 of the 2017 Proxy Statement
G4-39	Whether the Chair of the highest governance body is also an executive officer (and, if so, his or her function within the organization's management and the reasons for this arrangement)	Beth E. Mooney serves as KeyCorp's Chairman of the Board and Chief Executive Officer.  Page 15 of 2017 Proxy Statement
G4-40	The nomination and selection processes for the highest governance body and its committees, and the criteria used for nominating and selecting highest governance body members	Pages 1-4 of 2017 Proxy Statement
G4-41	Processes for the highest governance body to ensure conflicts of interest are avoided and managed; and whether conflicts of interest are disclosed to stakeholders	Pages 20-21 of 2017 Proxy Statement
G4-44	<ul> <li>a. Processes for evaluation of the highest governance body's performance with respect to governance of economic, environmental and social topics</li> <li>b. Actions taken in response to evaluation of the highest governance body's performance with respect to governance of economic, environmental and social topics</li> </ul>	KeyCorp Corporate Governance Guidelines available at <a href="http://investor.key.com/file/100334/Index?KeyFile=1500091273">http://investor.key.com/file/100334/Index?KeyFile=1500091273</a>



GRI G4 Disclosure	Description	Reference/Response
G4-45	<ul><li>a. The highest governance body's role in the identification and management of economic, environmental and social impacts, risks, and opportunities</li><li>b. Whether stakeholder consultation is used to support the highest governance body's identification and management of economic, environmental and social impacts, risks, and opportunities</li></ul>	Pages 14-22 2017 Proxy Statement
G4-47	Frequency of the highest governance body's review of economic, environmental and social impacts, risks, and opportunities	Page 18 of 2017 Proxy Statement
G4-49	Process for communicating critical concerns to the highest governance body	Page 22 of 2017 Proxy Statement
G4-53	How stakeholders' views are sought and taken into account regarding remuneration	Page 21 of 2017 Proxy Statement
G4-56	Values, principles, standards and norms of behavior such as codes of conduct and codes of ethics	Key maintains the highest standards of ethical behavior throughout our operations. To learn more about our commitment, please see our <u>Code of Ethics and Corporate Governance Guidelines</u> .
G4-DMA	Economic Inclusion & Community Vitality	Pages 9-18, 22, 27-30 of 2016 CR Report.  Key builds thriving communities by investing in products and services that meet the needs of all individuals and communities. We are committed to building the financial capabilities that enable our clients to make good financial decisions. We build our communities through investments of time, talent and financial resources to organizations that align with our strategies and corporate values. Thriving communities are a reflection of our community lending, investment and philanthropy activities.  Our Community Development team manages and monitors capital devoted to community lending, investments, and access to our financial products. The team also leads our Community Reinvestment Act activities.  Our KeyBank Foundation develops and executes a focused strategy that supports education, workforce and thriving communities. We lead through our commitment to strategic grants, employee matching grants, employee volunteer hours and civic leadership. We are proud of the service provided by our employees through our community programs and engagement in our KeyBank Business Impact Networking Groups. Our goals include maintaining our annual capital devoted to community development, increasing the financial capability of our clients, enhancing access to financial capability programming, and increasing our employee volunteerism participation.  The National Community Benefits Plan is a major part of KeyBank's commitment to helping clients and communities thrive. The plan marks KeyBank's \$16.5 billion commitment community development and investment across its 15-state footprint over the next five years in four main areas: mortgage, small business lending, community development lending & investment (CDLI) and philanthropy.

KeyCorp 2016 Corporate Responsibility Report



GRI G4 Disclosure	Description	Reference/Response
G4-EC1	Direct economic value generated and distributed	<u>Pages 7, 11-12, 27-30 of 2016 CR Report</u> <u>Pages 33-34 of 2016 10-K</u>
G4-S01	Percentage of operations with implemented local community engagement, impact assessments, and development programs	Pages 9-18, 22, 27-30 of 2016 CR Report
G4-FS14	Initiatives to improve access to financial services for disadvantaged people	Pages 9-18, 22, 27-30 of 2016 CR Report
G4-FS7	Monetary value of products and services designed to deliver a specific social benefit for each business line broken down by purpose	Pages 12-16, 27-30 of 2016 CR Report
G4-DMA	Reputation & Financial Performance	Pages 5, 7, 40-41 of 2016 CR Report  Key actively manages our strong reputation to drive peer leading financial performance. Aligned with our strategy, we build meaningful client and community relationships by transparently marketing our products and services, and by maintaining a disciplined approach towards financial management and growth.  We measure our success by engaging our clients and community stakeholders directly, and through inquiries and surveys. Enhancing the satisfaction of these important stakeholder groups is essential. Additionally, we measure and manage our financial performance through traditional metrics. We aim to drive growth through our Focused Forward objectives.  To learn more about our commitment to Reputation & Financial Performance, please read our Annual Report.
G4-EC1	Direct economic value generated and distributed	Pages 7-8, 11-12, 27-30 of 2016 CR Report Pages 33-34 of 2016 10-K



GRI G4 Disclosure	Description	Reference/Response
		Pages 17-18 of 2016 CR Report  Key provides products and services that enhance our clients' efforts to improve efficiency, and to advance alternative energy. We promote the implementation of sustainability practices in client relationships and investments.
G4-DMA	Green Banking	We proactively manage our commitment to Green Banking through our client interactions and our lending and investment practices. In both our Community Bank and Corporate Bank, we build and maintain business relationships advancing energy efficiency and renewable energy. Our Energy Efficiency and Renewables platform drives these practices within our Community Bank through both our automobile lending and small business financing. Our KeyBanc Capital Markets team within the Corporate Bank lends significant financial capital annually to renewable energy projects. Through client interactions, we encourage customers to leverage electronic statements and other electronic resources. We set targets in each of these areas and the separate lines of business are responsible for their performance. Our Sustainability team supports these lines of business and reports progress across the enterprise of our green banking activities.
G4-EC2	Financial implications and other risks and opportunities for the organization's activities due to climate change	<u>Pages 17-18, 32-39 of 2016 CR Report</u> <u>Page 22 of 2016 10-K</u>
G4-EN27	Extent of impact mitigation of environmental impacts of products and services	Pages 17-18 of 2016 CR Report www.key.com/about/community/sustainability.jsp
G4-FS8	Monetary value of products and services designed to deliver a specific environmental benefit for each business line broken down by purpose	Pages 17-18 of 2016 CR Report www.key.com/about/community/sustainability.jsp



GRI G4 Disclosure	Description	Reference/Response
G4-DMA	Environmental Footprint	Pages 33-40 of 2016 CR Report  Minimizing our impact on our environment is an important demonstration of our commitment to operating responsibly. Energy, waste and paper are the three main components of our environmental impact. Our stakeholders expect us to mitigate these impacts as much as possible.  Key proactively minimizes our operation's environmental impacts by implementing practices for responsible energy consumption, improving efficiency, and reducing waste and emissions.  We measure and set targets for our energy consumption, greenhouse gas emissions, waste reduction, recycling, and paper use. Our Sustainability, Real Estate, Procurement and Technology teams regularly work together to manage our performance. To learn more about our environmental goals and performance, please see our Responsible Operations section.
G4-EN3	Energy consumption within the organization	Page 39 of 2016 CR Report
G4-EN6	Reduction of energy consumption	Page 39 of 2016 CR Report  Approximately 4% of our direct and indirect energy reductions were due to facilities closures and mild temperatures; the remaining 4% is attributed to infrastructure improvements.
G4-EN7	Reductions in energy requirements of products and services	Pages 35-39 of 2016 CR Report
G4-EN15	Direct greenhouse gas (GHG) emissions (Scope 1)	Page 37 of 2016 CR Report
G4-EN16	Energy indirect greenhouse gas (GHG) emissions (Scope 2)	Page 37 of 2016 CR Report
G4-EN17	Other indirect greenhouse gas (GHG) emissions (Scope 3)	Page 37 of 2016 CR Report
G4-EN19	Reduction of greenhouse gas (GHG) emissions	Pages 35, 37, 39 of 2016 CR Report  www.key.com/about/community/sustainability.jsp  Approximately 1.1% of our year-over-year Scope 1 & 2 emissions reductions can be attributed to mild winter temperatures, 4.2% was due to site closures, and the remaining 2.8% is the result of infrastructure improvements. There was an approximate increase of 3.4% in our year-over-year Scope 1&2 emissions due to changes in emission factors for electric power. Combined, there was a total decrease of 4.6%.



GRI G4 Disclosure	Description	Reference/Response
G4-EN23	Total weight of waste by type and disposal method	Page 38 of 2016 CR Report  Total Waste to Landfill: 1,638 tons  Total Waste Recycled: 2,656 tons  Total Waste: 4,294 tons
G4-EN27	Extent of impact mitigation of environmental impacts of products and services	Pages 35-39 of 2016 CR Report www.key.com/about/community/key-bank-environmental-commitment.jsp
G4-EN31	Total environmental protection expenditures and investments, by type	Our total expenditures on environmental protection for 2016 were more than \$6 million of energy efficiency improvements. This is a 47% increase in investment over 2015.
G4-DMA	Thriving Employees	Rey attracts and retains top talent by investing in a culture of inclusion, respect and engagement, professional development, and health and wellness. Together we create a strong sense of community, where each employee has the opportunity for personal growth, to do work that matters, and work in a place where results are rewarded.  We measure our progress through several targets designed to leverage engagement and wellness. All of our employees complete annual performance reviews. We also seek to enhance participation in our KeyBank Business Impact Networking Groups, which bring employees together through a common interest. Our annual Neighbors Make The Difference® Day unites our employees together in service and we seek to further enhance participation in this wonderful event. Personal wellness is an essential component of employees being their best selves. We also encourage participation in our Healthy Action programs and 401(k) programs.  We build our diverse and inclusive culture through our recruiting and retention practices. As set by the board of directors, one of KeyBank's top strategic priorities is to engage a high-performing, talented, and diverse workforce. We have embarked on a focused strategy since 2015 to improve our diversity of hire, and our strategy and related actions have since netted positive results. We aim to minimize turnover through our commitment to professional growth and engagement. Our Human Resources team works closely with other teams across the enterprise to facilitate our employee programs.
G4-LA11	Percentage of employees receiving regular performance and career development reviews, by gender and by employee category	100%

 KeyCorp
 2016 Corporate Responsibility Report
 Go to previous page
 Go to next page
 Go to last page visited
 Go to CR Report



GRI G4 Disclosure	Description	Reference/Response			
G4- DMA	Diversity & Inclusion	Pages 23-25 of 2016 CR Rep www.key.com/about/commur Key embraces creating a diversity of Key's Board of Dirrorganizations we support. Our Diversity & Inclusion Cour supporting a diverse workforc members comprised of crossfunctional leaders across the	ity/diversity-and-inclus ase and inclusive culture iverse workplace. We dectors, our leadership, on acil develops our stratege. Our CEO Beth Moone functional leaders acro	e that fosters the attri emonstrate this com diverse suppliers, our by and programming by leads the Council a	mitment through the depth ar employees and the commun to build an inclusive workplac and works closely with counci
G4-LA12	Composition of governance bodies and breakdown of employees per employee category according to gender, age group, minority group membership, and other indicators of diversity	Employee diversity by category Employee Category KeyCorp Board of Directors Executive Leadership Team Management / Professional¹ KeyCorp Workforce	Percent Female 29% 38% 37% 61%	Percent Minority 12% 8% 10% 19%	Percent Diverse 41% 46% 43% 67%
		Employee demographics segment Employee Category KeyCorp Board of Directors¹ Executive Leadership Team Management / Professional² KeyCorp Workforce ¹Included in 2016 proxy ²This employee population is inclusive o	Ages 34 and under 0% 0% 11% 33%	Ages 35 - 54 12% 46% 64% 47%	Ages 55 - older 88% 54% 25% 20%



GRI G4 Disclosure	Description	Reference/Response
G4-DMA	Supply Chain Practices	Pages 8, 21, 26 of 2016 CR Report  www.key.com/about/supplier-information/key-supplier-diversity.jsp  www.key.com/kco/images/Supplier%20Code%20Of%20Conduct_2192016.pdf  Key demonstrates supplier diversity and sets expectations for suppliers' responsible performance through policies, assessments and communication of Key's ethics, values and corporate responsibility priorities.  We ensure our diverse supply base by devoting a baseline of our annual spend to women-based, minority-based, veteran-based, and LGBT suppliers. Each year, the Key procurement team analyzes our performance and sets new targets for diverse spend. Our goal is to annually increase our number of diverse suppliers.  We expect our suppliers to act responsibly and manage their environmental practices, human rights, and labor practices. We engage with strategic partners on sustainability and set goals to improve their environmental and social performance. Our Sustainability team engages with our Real Estate and Enterprise Technology & Operations teams regularly to evaluate our supplier engagement and monitor opportunities for improvement. Additionally, our Procurement, Legal, Ethics, and Sustainability teams collaborate to manage our expectations for ethical supplier conduct.
G4-EN33	Significant actual and potential negative environmental impacts in the supply chain and actions taken	Zero Supplier Code of Conduct: www.key.com/kco/images/Supplier%20Code%200f%20Conduct_2192016.pdf
G4-LA15	Significant actual and potential negative impacts for labor practices in the supply chain and actions taken	Zero Supplier Code of Conduct: www.key.com/kco/images/Supplier%20Code%200f%20Conduct_2192016.pdf
G4-HR11	Significant actual and potential negative human rights impacts in the supply chain and actions taken	Zero Supplier Code of Conduct: www.key.com/kco/images/Supplier%20Code%200f%20Conduct_2192016.pdf

 KeyCorp
 2016 Corporate Responsibility Report
 Go to previous page
 Go to next page
 Go to next page

18



GRI G4 Disclosure	Description	Reference/Response	
G4-DMA	Ethics, Compliance, and Risk Management	KeyCorp's Code of Ethics  Key expects ethical behavior from our employees to ensure we operate with the highest ethical standards and integrity. We commit to identifying and mitigating risks associated with our business operations, client and community relationships, brand reputation, and to adhering to all applicable laws and regulations and meeting or exceeding the expectations of our shareholders, clients, employees, community partners and our regulators.	
		We maintain the highest standards through extensive employee training. We set targets associated with compliance training and ethics certification. Externally, we created a supplier code of conduct to communicate our values to current and potential suppliers. Our Corporate Ethics & Compliance team manages our performance. This team works closely with our executive leaders and line of business managers to reinforce ethical behavior across the enterprise.	
G4-S03	Total number and percentage of operations assessed for risks related to corruption and the significant risks identified	Pages 18-19 of 2016 10-K	
G4-S04	Communication and training on anti-corruption policies and procedures	Each year, 100% of employees are required to complete a Conduct and Ethics training course, pass an exam, and certify their compliance.	
G4-S05	Confirmed incidents of corruption and actions taken	Key's Code of Ethics states that there is a zero-tolerance policy in response to incidents of corruption.	
G4-S06	Total value of political contributions by country and recipient/beneficiary	Page 23 of 2017 Proxy Statement Statement of Political Activity: <a href="http://investor.key.com/file/100334/Index?KeyFile=1001220600">http://investor.key.com/file/100334/Index?KeyFile=1001220600</a>	

19



GRI G4 Disclosure	Description	Reference/Response
G4-DMA	Fair & Transparent Client Experience	Pages 8, 10-11, 16 of 2016 CR Report  Key ensures the fair treatment of all our customers by delivering responsible products and services with clear and readily available information, disclosures and support services.  We measure our progress in client experience through monitoring and responding to instances of both client complaints and compliance issues. We provide training in fair and responsible lending practices. Additionally, we review our marketing communications for corrections and client complaints. Our Corporate Center team manages our marketing and communications efforts, and works closely with teams across the enterprise to enhance our performance.
G4-PR7	Total number of incidents of non-compliance with regulations and voluntary codes concerning marketing communications, including advertising, promotion and sponsorship, by type of outcomes	Zero To learn more information about any claims, please see our KeyBank Public File: <a href="https://www.key.com/kco/images/keypublicfile.pdf">www.key.com/kco/images/keypublicfile.pdf</a>
G4-DMA	Client Privacy & Data Security	Pages 8 of 2016 CR Report  Key protects our clients' information and privacy by actively obtaining appropriate permissions to maintain data security and taking extensive protective measures to prevent data incidents.  We measure and manage client privacy and data protection through extensive employee training. We maintain our Ethics Helpline to provide all stakeholders with the opportunity to report incidents. We track the number of client complaints and incidents associated with privacy and data security. Additionally, we encourage client education on keeping data secure through online tips and other client materials. Our Enterprise Technology & Operations and Enterprise Security Services teams manage our performance. The teams work closely with our lines of business to build our programs for understanding and addressing client privacy and data security issues.
G4-PR8	Total number of substantiated complaints regarding breaches of customer privacy and losses of customer data	Zero To learn more information about any claims, please see our KeyBank Public File: <a href="https://www.key.com/kco/images/keypublicfile.pdf">www.key.com/kco/images/keypublicfile.pdf</a>

KeyCorp

127 Public Square Cleveland, OH 44114

Phone:

216-689-3000

TDD/TTY:

1-800-539-8336

Email:

general@keybank.com

Twitter:

@KeyBank

@KeyBank\_Help

@Key4Women

Facebook:

facebook.com/KeyBank



©2017 KeyCorp. **KeyBank is Member FDIC.** 170306-202232

Go to next page